1970 TABLE OF CONTENTS

Vol. XIV, Nos. 1-4

Number 1		Page
International Relations Affecting Asia	Salvador P. Lopez	3
The Asian City and the Political Process	Aprodicio A. Laquian	8
Formalism Reconsidered	R. S. Milne	21
Planned Organizational Change: An Analytical Model	Michael E. Lynch	31
Vietnamese Village Government: Attempts in Local Autonomy	Gaudioso C. Sosmeña, Jr.	41
Social Administration: Some Conceptual Aspects	G. B. Sharma	55
Philippine Cities: Government Partners or Parasites	Proserpina D. Tapales	67
Review Section:		
Imperatives for Manpower Development	Eleo M. Cayapas	77
New Perspectives in Urban Policing	Sergio F. Go	82
News and Notes	Bernardo M. Barrios and Victoriano A. Hipe	86
Documents Section:		
CSC Memorandum Circular Establishing Qualification Standards		93
Number 2		
Administrative Reform as a Problem of Dynamic Balancing	Fred W. Riggs	101
Achieving Self-Sufficiency in Rice: A Study of the Philippine Experience in Program Implementation	Raul P. de Guzman	136
Some Insights on the Management Problems of Philippine City Governments	Manuel A. Caoili	169
USAID Provincial Advisors and Administrative Reorganization in Viet-Nam: A Critique	Louis Paul Benson	187

1970 TABLE OF CONTENTS

Vol. XIV, Nos. 1-4

Number 1		Page
International Relations Affecting Asia	Salvador P. Lopez	3
The Asian City and the Political Process	Aprodicio A. Laquian	8
Formalism Reconsidered	R. S. Milne	21
Planned Organizational Change: An Analytical Model	Michael E. Lynch	31
Vietnamese Village Government: Attempts in Local Autonomy	Gaudioso C. Sosmeña, Jr.	41
Social Administration: Some Conceptual Aspects	G. B. Sharma	55
Philippine Cities: Government Partners or Parasites	Proserpina D. Tapales	67
Review Section:		
Imperatives for Manpower Development	Eleo M. Cayapas	77
New Perspectives in Urban Policing	Sergio F. Go	82
News and Notes	Bernardo M. Barrios and Victoriano A. Hipe	86
Documents Section:		
CSC Memorandum Circular Establishing Qualification Standards		93
Number 2		
Administrative Reform as a Problem of Dynamic Balancing	Fred W. Riggs	101
Achieving Self-Sufficiency in Rice: A Study of the Philippine Experience in Program Implementation	Raul P. de Guzman	136
Some Insights on the Management Problems of Philippine City Governments	Manuel A. Caoili	169
USAID Provincial Advisors and Administrative Reorganization in Viet-Nam: A Critique	Louis Paul Benson	187

Review Section:

Toward a Model of Urban Structure ..... Benjamin V. Cariño 202

Abstracts of Master's Theses in Public Administration ..... Mario M. Nieves 208

News and Notes ..... Victoriano A. Hipe and Leandro J. Marcos, Jr. 212

Number 3

Quantitative Goals as Operational Measures of Effectiveness for Public Agencies ..... René E. Mendoza 225

Some Notes on Legislative Committees in the Philippine House of Representatives ..... Caridad S. Alfonso 236

Urbanization and Clientelist Systems in the Philippines ..... Thomas Nowak and Kay Snyder 259

A Central Ministry of Social Affairs for India ..... G. B. Sharma 276

Sensitivity Training: A Report on an Application of a Change Technique in the Philippine Bureaucracy ..... Tomas A. Sajo 284

Some Theoretical and Practical Problems Encountered in Field Research in the Philippines, 1969-70 ..... Robert O. Tilman 298

Proposed Criteria for Philippine Cities:

A Plea for Congressional Rationality ..... Proserpina D. Tapales and Eleanor P. Maling 311

Review Section:

A Theoretical Framework for the Study of Administrative Reform? ..... Ma. Concepcion T. Parroco 320

News and Notes ..... Victoriano A. Hipe and Leandro J. Marcos, Jr. 331

Number 4

From the Editor's Desk:

Administrative Threats to Academic Freedom 339

Measures of Inequality and Efficiency Indices ..... René E. Mendoza 342

A Crisis of Reporting: A Critique of the Rand Report ..... Ledivina V. Cariño 354

Philippine-Soviet Relations: An Approach to a Policy Question .... Nestor M. Nisperos 378

Philippine Political Parties: A Background Analysis in Political Development ..... Martin H. Sours 384

The Friar Lands Settlement: Promise and Performance .....Jose N. Endriga 397

Monastery Model of Development: Towards a Strategy of Large Scale Planned Change ..... Garth N. Jones 414

The Philippine Experience in Public Management Development ..... Romualdo B. Tadena 436

Review Section: Fiscal Systems of Asian Countries ..... Leoncio D. Miralao, Jr. 459

News and Notes ..... Victoriano A. Hipe and Leandro J. Marcos, Jr. 464

1970 Table of Contents 472

1970 Index 475

1970 INDEX

Vol. XIV, Nos. 1-4

Abstracts of master's theses in public administration, by Mario M. Nieves 208

Academic Freedom:

From the editor's desk: administrative threats to academic freedom 339

Achieving self-sufficiency in rice: a study of the Philippine experience in program implementation, by Raul P. de Guzman 136

Administrative Innovation:

Jones, Garth N. Monastery model of development: towards a strategy of large scale planned change 414

Lynch, Michael E. Planned organizational change: an analytical model 31

Administrative Reform:

Parroco, Ma. Concepcion T. A theoretical framework for the study of administrative reform?, a book review ... 320

Administrative reform as a problem of dynamic balancing, by Fred W. Riggs .. 101

Alfonso, Caridad S. Some notes on legislative committees in the Philippine House of Representatives 236

Asia:

Laquian, Aprodicio A. The Asian city and the political process 8

Lopez, Salvador P. International relations affecting Asia 3

The Asian city and the political process, by Aprodicio A. Laquian 8

Barrios, Bernardo M. and Victoriano A. Hipe. News and notes 86

Benson, Louis Paul. USAID provincial advisors and administrative reorganization in Vietnam: a critique 187

Book Reviews:

Caiden, Gerald E. *Administrative reform*, reviewed by Ma. Concepcion T. Parroco . 320

Eastman, George D. and Esther M. Eastman, eds. *Municipal police administration*, reviewed by Sergio F. Go 82

Lynch, James J. *Making manpower effective*, reviewed by Eleo M. Cayapas ... 77

Robson, B. T. *Urban analysis: a study of city structure*, reviewed by Benjamin V. Cariño 202

Yoingco, Angel Q. and Ruben F. Trinidad. *Fiscal systems and practices in Asian countries*, reviewed by Leoncio D. Miralao, Jr. 459

Bureaucracy:

Riggs, Fred W. Administrative reform as a problem of dynamic balancing 101

CSC Memorandum Circular establishing qualification standards 93

Caiden, Gerald E. *Administrative reform*, reviewed by Ma. Concepcion T. Parroco 320

Caoili, Manuel A. Some insights on the management problems of Philippine city governments 169

Cariño, Benjamin V. Toward a model of urban structure, a book review 202

_____, Ledivina V. A crisis of reporting: a critique of the Rand report .. 354

Cayapas, Eleo M. Imperatives for manpower development, a book review 77

A central ministry of social affairs for India, by G. B. Sharma 276

Cities and Towns—Creation:

Tapales, Proserpina D. and Eleanor P. Maling. Proposed criteria for Philippine cities: a plea for congressional rationality 311

College of Public Administration:

Tadena, Romualdo B. The Philippine experience in public management development 436

Congress:

Alfonso, Caridad S. Some notes on legislative committees in the Philippine House of Representatves 236

A crisis of reporting: a critique of the Rand report, by Ledivina V. Cariño 354

Documents Section:

CSC memorandum circular establishing qualification standards 93

Eastman, George D. and Esther M. Eastman, eds. *Municipal police administration,* reviewed by Serio F. Go 82

Employees, Training of:

Tadena, Romualdo B. The Philippine experience in public management development 436

Endriga, Jose N. The friar lands settlement: promise and performance 397

Executive Development:

Tadena, Romualdo B. The Philippine experience in public management development 436

Fiscal Policy:

Miralao, Leoncio D., Jr. Fiscal systems of Asian countries, a book review 459

Foreign Policy:

Nisperos, Nestor M. Philippine-Soviet relations: an approach to a policy question 378

Formal Organization:

Milne, R. S. Formalism reconsidered 21

Formalism reconsidered, by R. S. Milne 21

The friar lands settlement: promise and performance, by Jose N. Endriga 397

From the editor's desk: administrative threats to academic to freedom 339

Go, Sergio F. New perspectives in urban policing, a book review 82

Guzman, Raul P. de. Achieving self-sufficiency in rice: a study of the Philippine experience in program implementation 136

Hipe, Victoriano A. and Leandro J. Marcos, Jr. News and notes 212, 331, 464

———. *See also* Barrios, Bernardo M.

House of Representatives—Committees:

Alfonso, Caridad S. Some notes on legislative committees in the Philippine House of Representatives 236

India:

Sharma, G. B. A central ministry of social affairs for India 276

Informal Organization:

Milne, R. S. Formalism reconsidered 21

Institute of Public Administration *See* College of Public Administration

International relations affecting Asia, by Salvador P. Lopez 3

Jones, Garth N. Monastery model of development: towards a strategy of large scale planned change 414

Land Reform:

Endriga, Jose N. The friar lands settlement: promise and performance 397

Laquian, Aprodicio A. The Asian City and the political process 8

Local Government:

Caoili, Manuel A. Some insights on the management problems of Philippine city governments 169

Tapales, Proserpina D. Philippine cities: government partners or parasites? 67

Local Government—Vietnam:

Sosmeña, Gaudioso C., Jr. Vietnamese village government: attempts in local autonomy 41

Lopez, Salvador P. International relations affecting Asia 3

Lynch, James J. *Making manpower effective*, reviewed by Eleo M. Cayapas 77

———, Michael E. Planned organizational change: an analytical model 31

Maling, Eleanor P. *See* Tapales, Proserpina D.

Manpower Development:

Cayapas, Eleo M. Imperatives for manpower development, a book review 77

Marcos, Leandro J., Jr. *See* Hipe, Victoriano A.

Measures of Efficiency:

Mendoza, Rene E. Measures of inequality and efficiency indices 342

———. Quantitative goals as operational measures of effectiveness for public agencies 225

Measures of inequality and efficiency indices, by Rene E. Mendoza 342

Mendoza, Rene E. Measures of inequality and efficiency indices 342

———. Quantitative goals as operational measures of effectiveness for public agencies 225

Milne, R. S. Formalism reconsidered 21

Miralao, Leoncio D., Jr. Fiscal systems of Asian countries, a book review 459

Monastery model of development: towards a strategy of large scale planned change, by Garth N. Jones 414

Municipal Government:

Caoili, Manuel A. Some insights on the management problems of Philippine city governments 169

Tapales, Proserpina D. Philippine cities: government partners or parasites? 67

News and notes .. 86, 212, 331, 464

Nieves, Mario M. Abstracts of master's theses in public administration 208

Nisperos, Nestor M. Philippine-Soviet relations: an approach to a policy question 378

Nowak, Thomas and Kay Snyder. Urbanization and clientelist systems in the Philippines 259

Organization:

Lynch, Michael E. Planned organizational change: an analytical model 31

Milne, R. S. Formalism reconsidered 21

Organizational Change:

Lynch, Michael E. Planned organizational change: an analytical model 31

Organizational Goals:

Milne, R. S. Formalism reconsidered 21

Parroco, Ma. Concepcion T. A theoretical framework for the study of administrative reform?, a book review .. 320

Philippine cities: government partners or parasites?, by Proserpina D. Tapales 67

Philippine Executive Academy:

Sajo, Tomas A. Sensitivity training: a report on an application of a change technique in the Philippine bureaucracy 284

Tadena, Romualdo B. The Philippine experience in public management development 436

The Philippine experience in public management development, by Romualdo B. Tadena 436

Philippine political parties: a background analysis in political development, by Martin H. Sours 384

Philippine-Soviet relations: an approach to a policy question, by Nestor M. Nisperos 378

Planned organizational change: an analytical model, by Michael E. Lynch 31

Police:

Go, Sergio F. New perspectives in urban policing, a book review 82

Political Clientelist System:

Nowak, Thomas and Kay Synder. Urbanization and clientelist systems in the Philippines 259

Political Parties:

Sours, Martin H. Philippine political parties: a background analysis in political development 384

Positive Formalism:

Milne, R. S. Formalism reconsidered 21

Proposed criteria for Philippine cities: a plea for congressional rationality, by Proserpina D. Tapales and Eleanor P. Maling 311

Public Administration:

Sharma, G. B. Social administration: some conceptual aspects 55

Quantitative goals as operational measures of effectiveness for public agencies, by Rene E. Mendoza 225

Rand Corporation Report:

Cariño, Ledivina V. A crisis of reporting: a critique of the Rand report 354

Regionalism:

Lopez, Salvador P. International relations affecting Asia 3

Research:

Tilman, Robert O. Some theoretical and practical problems encountered in field research in the Philippines, 1969-70 298

Rice and Corn Production Coordinating Council

Guzman, Raul P. de. Achieving self-sufficiency in rice: a study of the Philippine experience in program implementation 136

Riggs, Fred W. Administrative reform as a problem of dynamic balancing 101

Robson, B. T. *Urban analysis: a study of city structure*, reviewed by Benjamin V. Cariño 202

Sajo, Tomas A. Sensitivity training: a report on an application of a change technique in the Philippine bureaucracy 284

Sensitivity training: a report on an application of a change technique in the Philippine bureaucracy, by Tomas A. Sajo 284

Sharma, G. B. A central ministry of social affairs for India 276

———. Social administration: some conceptual aspects 55

Slums:

Laquian, Aprodicio A. The Asian city and the political process. 8

Snyder, Kay *See* Nowak, Thomas.

Social Administration:

Sharma, G. B. A central ministry of social affairs for India 276

Social Administration: Some conceptual aspects, by G. B. Sharma 55

Some insights on the management problems of Philippine city governments, by Manuel A. Caoili 169

——— notes on legislative committees in the Philippine House of Representatives, by Caridad S. Alfonso 236

——— theoretical and practical problems encountered in field research in the Philippines, 1969-70, by Robert O. Tilman 298

Sosmeña, Gaudioso C., Jr. Vietnamese village government: attempts in local autonomy 41

Sours, Martin H. Philippine political parties: a background analysis in political development 384

South Vietnam:

Benson, Louis Paul. USAID provincial advisors and administrative reorganization in Vietnam: a critique 187

Sosmeña, Gaudioso C., Jr. Vietnamese village government: attempts in local autonomy 41

Tadena, Romualdo B. The Philippine experience in public management development 436

Tapales, Proserpina D. Philippine cities: government partners or parasites? 67

———— and Eleanor P. Maling. Proposed criteria for Philippine cities: a plea for congressional rationality 311

Technical Assistance:

Benson, Louis Paul. USAID provincial advisors and administrative reorganization in Vietnam: a critique 187

Tilman, Robert O. Some theoretical and practical problems encountered in field research in the Philippines, 1969-70 298

USAID provincial advisors and administrative reorganization in Vietnam: a critique, by Louis Paul Benson 187

Union of Soviet Socialist Republics:

Nisperos, Nestor M. Philippine-Soviet relations: an approach to a policy question 378

United States Agency for International Development:

Benson, Louis Paul. USAID provincial advisors and administrative reorganization in Vietnam: a critique 187

Urbanization—Asia:

Laquian, Aprodicio A. The Asian City and the political process 8

Urbanization and clientelist systems in the Philippines, by Thomas Nowak and Kay Snyder 259

Vietnamese village government: attempts in local autonomy, by Gaudioso C. Sosmeña, Jr. 41

Yoingco, Angel Q. and Ruben F. Trinidad. *Fiscal systems and practices in Asian countries*, reviewed by Leoncio D. Miralao Jr. 459